



IEO | INDEPENDENT
Evaluation Office
United Nations Development Programme

How Evaluation is Evolving in Response to the Global Goals

7th M&E Network Philippines Forum
National Economic and Development Authority (NEDA)
Manila, Philippines, 20 November 2018
(Via video)



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Arild Hauge, Deputy Director

- Some global trends in the evaluation function and practice
- How IEO has evolved
- Adjusting evaluation to the requirements of the SDGs era

Global trends in the evaluation practice



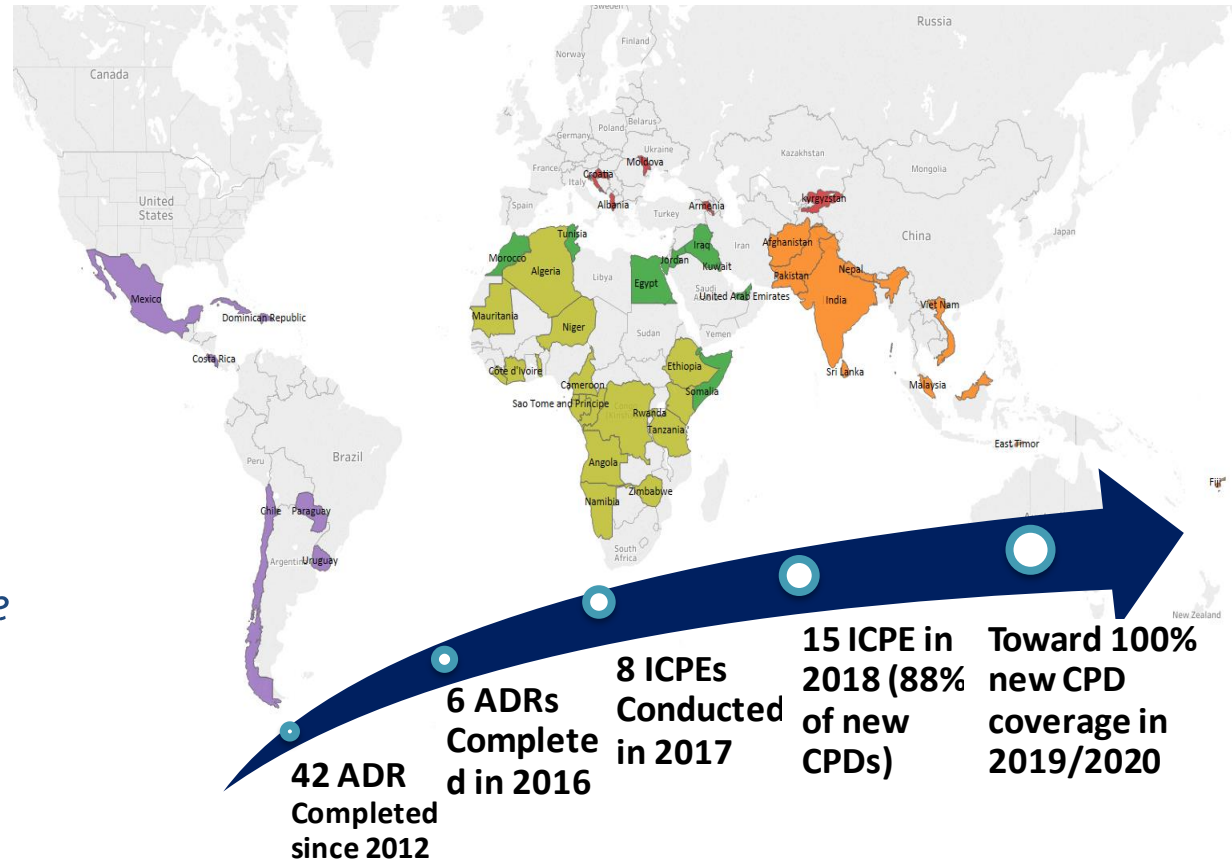
- **Combining** *Speed with Quality Assurance, adherence to Norms and Standards*
- **Approach shift:** *initiatives with multiple actors and stakeholders*
- *Increased use of* **new technologies, big data, client feedback**
- *Focus on* **independence**
- *Emphasis on national* **evaluation capacity** *development*
- *Adaptation of the DAC Criteria*



How IEO has evolved: Increased coverage & revised approaches



- *Increased geographic and thematic coverage.*
- *Sharpened analytical scope.*
- *Refined evaluation process to maximize efficiency.*
- *Evaluation questions now **focus on performance** and factors affecting performance (vs traditional DAC criteria)*



Platforms for strengthening evaluation capacities

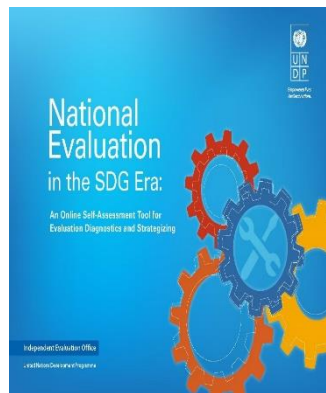


Use Evaluation Tools such as
National Evaluation
Diagnostics and Strategizing
Online Tool

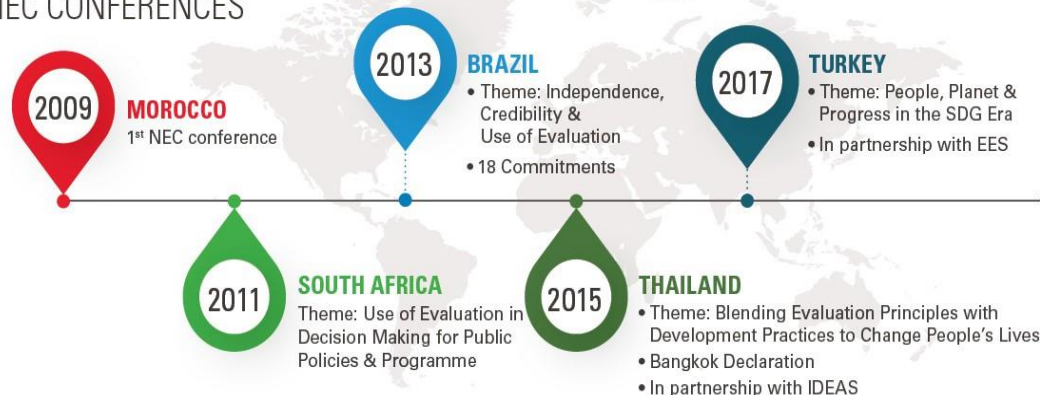
Use programme support tools as entry points. For
example, UNDGs Mainstreaming, Accelerating, and
Programme Support for 2030 Agenda

<https://www.un.org/ecosoc/sites/www.un.org.ecosoc/files/files/en/qcpr/doco-summary-brief-on-maps-march2016.pdf>

<http://www.2030agenda.undp.org/content/2030agenda/en/home/more/MAPS.html>



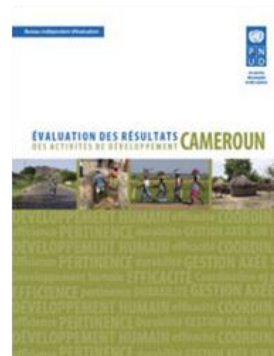
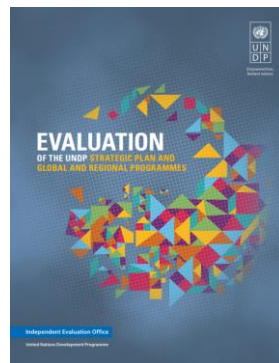
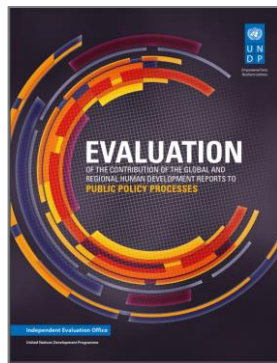
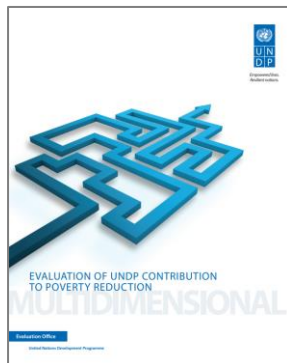
History & Evolution of NEC CONFERENCES



IEO evaluations informed programme strategies and supported the accountability role



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Recommendations made
244



Recommendations with
management response
244



Key actions planned
482

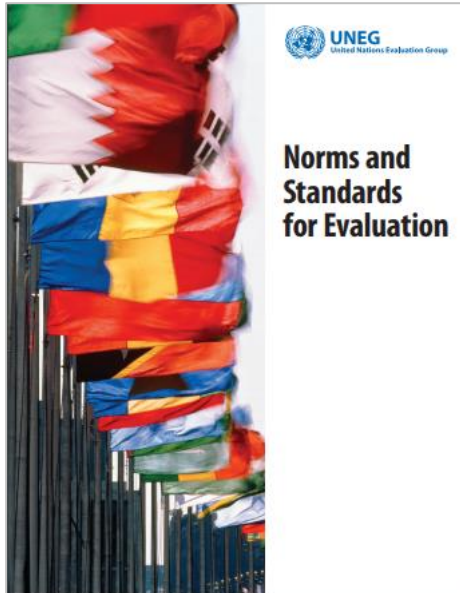


Key actions completed
61%



Key actions overdue
11%

Current status of the DAC Criteria

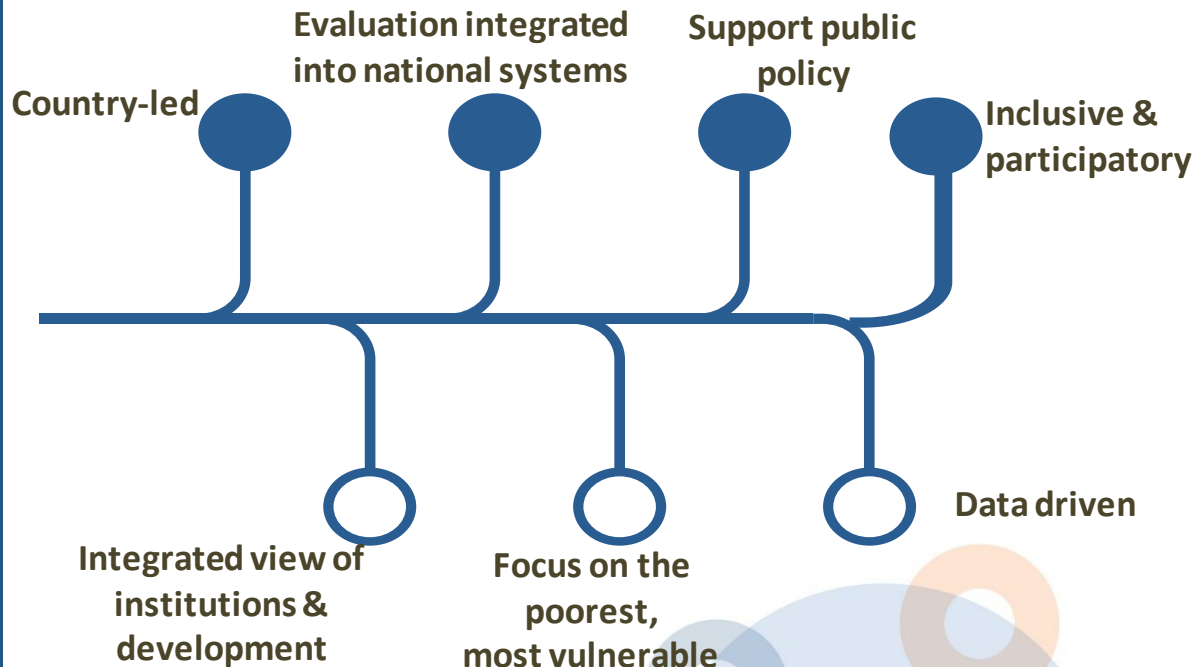


- *United Nations Evaluation Group (UNEG) incorporated the OECD/DAC criteria in its **Norms and Standards** (adopted in 2005)*
- *There is **NO** obligation to use **ALL** the **DAC criteria**. They serve as a guide*
- *Nevertheless, UN entities apply most of the DAC criteria with some additional or **alternative criteria** to reflect their priorities and focus (connectedness, equity, gender equality, human rights, scaling up, etc.)*
- *If an evaluation is to include all criteria, it should at the outset clearly state which ones are considered a priority.*

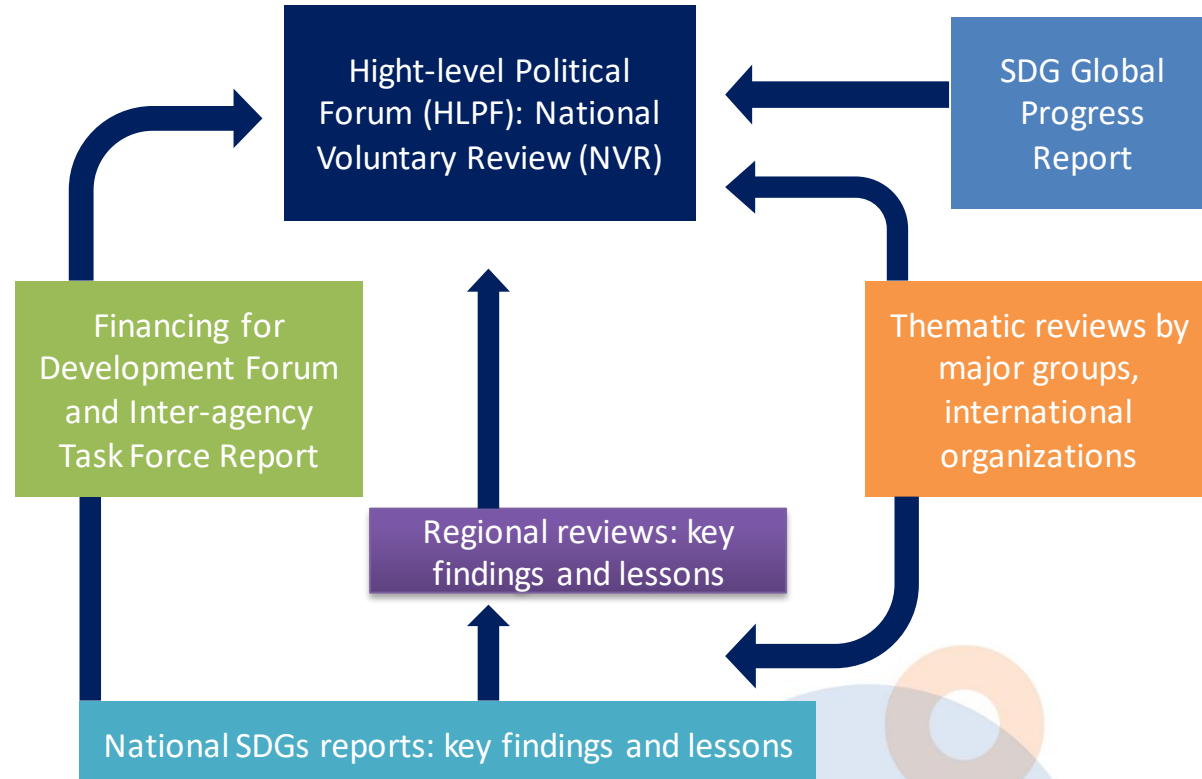
Adjusting evaluation to the requirement of the SDGs era?



The Agenda 2030 further emphasized the need for an holistic approach to national evaluations



Reporting arrangements on the follow-up of the progress of SDGs



- *Evaluation as a tool in tracking SDG progress is yet to be internalized*
- *As of now, the linkages with evaluation in SDG tracking and progress are weak*

Useful links

- [Independent Evaluation Office of the UNDP](#)
- [United Nations Evaluation Group \(UNEG\)](#)
- [IEO's Evaluation of the Role of UNDP in Supporting National Achievement of the Millennium Development Goals](#)
- [NEC 2017 Conference](#)
- [Evaluation Report Center](#)



THANK YOU!



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